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Stuart, J. L. 1921 Jan-Mar

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*Announcement  
A.K.C.  
H.W.L.*

PEKING UNIVERSITY  
PEKING, CHINA

OFFICE OF THE PRESIDENT

January 14, 1921.

The Rev. H. W. Luce,  
514 West 122nd Street,  
New York City.

Dear Harry:

I have wanted for days to write to Rex or yourself in reply to the letters recently received, but there has been a continual stream of routine claims aggravated by the bit I am trying to do on Famine Relief Committees, and certain plans for promotional work in China which I shall try to describe in detail further on.

Your letter of December 8 was so clear and gave so much definite information that I had it reproduced and sent out to members of the Board and Faculty. Let me say at once how thoroughly I appreciate the situation in America and the little that would be accomplished perhaps by my going there at this time. I have, therefore, definitely decided not to do so but to fall in with your suggestion that I return in the summer. I am trying to get a passage now and shall let you know when it has been arranged. The only reason why the Managers and I have been ready to fall in with ~~the~~ plan was because of your suggestion, reinforced by Gleysteen's very strong statement and our consciousness of the grim fact that Peking University needs money in large amounts before it can begin to function in any satisfactory sense. Meanwhile, it has come to me with more and more conviction that we ought to begin to exploit the institution in China. I have in mind a trip south and to the Straits Settlements with a Chinese friend who is doing some volunteer teaching for us. He is a member of the Ministry of Foreign Affairs and his home is in that part of the country. There would probably be very small immediate results because tin and rubber are both very much depressed at present, and because the rich Chinese of that section have been appealed to for a great many things recently, having been badly duped in some cases; also, because we are so far north and are

*to go to U.S. earlier*

*Straits Settlements trip*

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a Christian and foreign enterprise. None the less, I feel that we might form contacts and prepare the way for further efforts under more favorable conditions. It may be possible to make trips to other parts of China also during the spring. I am having about thirty lantern slides prepared and a pamphlet in Chinese to correspond to the admirable one of which we have received one copy. I cannot speak too highly of this beautiful and appropriate description of our case. If the Mongolian horses were really cattle there would not be a single criticism from me, and that is only a joke which I would never have discovered had not Gordon called attention to it. If you had had more definite information about the new site you would, of course, have played it up somewhat more than you did. In preparation for the proposed trip I am trying to do a little in Peking but just on the eve of China New Year, with the bankrupt government possibly tottering to a speedy fall and beset by all sorts of intrigues, with the famine appeal constantly and deservedly uppermost, we cannot get much. I am planning to take the same Chinese, Mr. Au Yang, with me to America next summer, stopping perhaps in Honolulu and spending the first few weeks among the Chinese there. After that he could return to China and I shall be ready for whatever you will have mapped out for me. This is perhaps about as far as we can get in our plans along these lines at the present writing.

I am so glad that you are sending 150 copies of the Campaign Pamphlet here. If you have more to be easily spared they would undoubtedly come in well sooner or later, so send us 50 or as many under that number as you can easily spare yourselves.

Mr. Murphy is due in Peking on February first. I shall, of course, do everything to aid him in re-shaping his lay out with a view to the irregular topography.

It is at least a satisfaction to know definitely that we must stay in the present place for two more sessions after this one. That leads to the question of enlargement here. I want again to urge that the Methodist Board in New York be pressed to reach a decision as to its claim to the option or not. In the former case we could consult with the Local Mission as to its plans and could during the coming summer make extensions for additional students, teachers rooms, etc., in accordance with the plan they have for their work to mutual advantage. If the Methodist Board does not claim the option we would have to plan independently

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and ought to be free to begin negotiations for disposing of the whole property in some other way. I do not think there would be any difficulty in doing this and it would be a decided advantage in the building work which we ought to do next summer to know what the decision of this Board is. It can, of course, be made quite clear that we are not pressing for immediate money, simply for a policy which must be settled sooner or later and which it would be quite a help to us to have definitely settled sooner.

I am disappointed that my church seems unwilling to furnish my own salary. The Mission voted unanimously requesting that the Home Board do so. I have no objection to being supported through the Methodists with whatever that may involve, except sentimental considerations with which you can readily sympathize, but if my Board rejects the chance to retain me in the full sense they could scarcely object to the course you propose. I raise the question whether it would be better to wait until I return to America next autumn and make another effort in person. However, do as you think best and sell me wherever you can find a purchaser. If there is an opportunity to interest an individual or a group to the larger benefit of the University by this relationship with me do not hesitate to take advantage of it. I shall leave it entirely to your Campaign Committee.

You will be glad to know that Dr. and Mrs. Gamewell have definitely determined to recommend to the friend on whose behalf they have been acting that the money available from that source be put into our Theological School. This will amount to twenty-five thousand dollars gold (\$25,000) payable over a five year period of which the first two payments are already in their hands.

I cannot bring myself to feel any enthusiasm over the proposed merger of the five Universities, but as you already know and share the reasons for this attitude and are more in touch with all phases of the situation than I am, I am leaving the whole problem to your judgment and am sure that you will see that our interests are properly protected.

In conclusion, let me tell you from the heart what an unspeakable joy and confidence it gives to have you and Rex standing by as you are doing at the hardest end of our job. I can understand how perplexing and painful must be the long delays and the inability to make progress faster in the financial campaign. The hardships to us are trivial in comparison and we have a more interesting and

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encouraging phase of the matter to work at, whereas you have simply the grind and hard knocks and disappointments of the one disagreeable task of raising money. In so far as it is a comfort to know that we out here thoroughly appreciate your difficulties and feel happily confident that you are doing the best that could be done with a hard situation you have every reason to have this comfort, for the whole group is loyal and patient and believes in the people who are serving the University at home. In a certain sense too it may be an advantage not to make the move until we can do it on a really worthwhile scale. In other words the longer time also gives more time for raising the amount we want.

In this spirit of mutual sympathy I am,

As ever yours,

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PEKING UNIVERSITY  
PEKING, CHINA

OFFICE OF THE PRESIDENT

January 15, 1921.

The Rev. R. W. Wheeler,  
Office of Peking University,  
New York City.

Dear Rex:

Your serial # 13 ought to have been acknowledged long ago but I have had very little time recently for correspondence that could be postponed. Most of the contents while extremely informing and heartening do not call for any action from us. I hope you will tell Messers Ward and Schell how glad we are that they are the two members of the Campaign Committee in addition to Dr. Smith, of whose interest we have all had so much evidence, and Harry and yourself. I am glad to know that the efforts to secure Sidney Gamble and Donald Tewksbury are still hopeful and that there is a possibility of Miss Sailer and Mr. Speer coming to the Women's and Men's Colleges respectively. You will be glad to know that the Gordons have safely arrived and that the Chamberlains are due in three more days in Shanghai. The Barbours are arriving in Peking tomorrow night. The Evans are due now any day also.

The Stenography Course seems to be proving quite a success and we think there will be no serious difficulty in financing it locally as well as in getting students. The Chinese Director, Mr. Tchoo, is staying on with us but Mr. Jones feels that he is compelled for personal reasons to return to the States next summer. Mr. Jones has been giving the greatest satisfaction and is demonstrating the practicability of this course for adequately trained Chinese students. Our chief anxiety is, therefore, the securing of a teacher of stenography. Doubtless you are already on the lookout for such a person but this news may give a stimulus to the search. In this connection I have a growing conviction that

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there ought to be a secretary giving full time to the Women's College staff, especially to assist Dean Miner. During the period of language study her available time would be fully occupied and I think <sup>after</sup> that she would have not trouble in keeping busy helping Dr. Miner and the other ladies. This would undoubtedly make for efficiency and is the more important in view of the determination we have to tone up the Women's College Course to the same level as the Men's and perhaps develop certain new Vocational Courses suitable to Women. There is a possible candidate in the person of Miss Grace Campbell, who could come for one year as per copy of letter inclosed. It would be well to get in touch with her at once. She might teach stenography or there might be an adjustment between her and Miss Hague to this end. To sum up, we ought to have two full time secretaries and a full time teacher of stenography beginning next autumn.

I stopped dictating here & have been so interrupted in the process that as it is now Saturday afternoon and Monday promises to be very full. I shall send this along. Locally, things are going smoothly & hopefully. Internal affairs are as good as we could ask. Roger Greene thinks that there is little use in asking a decision from China Medical Board until the Trustees come out here to the grand opening next fall. You & Harry cultivate any of these therefore that you can. If they would give over their Pre-Medical Course entirely to us it would be ideal. Mention this to Harry or let him see this script. It is a great exhilarating game & I see lots of real fun ahead along with the work. M

(over)  
J. R. G. for Greene

We have never had formal approval of the  
Seal but as we see it on the back cover  
of pamphlet we are having an exact repro-  
duction of this improved design cut in  
steel for use on this side.

J.H.S.

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January  
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President J. D. Stuart,  
Peking University,  
Peking, China.

My dear Doctor Stuart:

There has been a little lack of continuity in the handling of affairs in our Peking Office owing to the fact that just after ~~Whelan~~ left for the Pacific Coast, I was taken sick and was away for two weeks. I am hoping, however, that we will have a continuous administration before long when I can turn the work over to Mr. Caskey who will handle it systematically and I will stand by him when there is need. I do not know that there is any immediate matter before us for attention.

~~I do not know that there is any immediate matter before us for attention.~~

I may have written you with reference to the matter of Mr. Stewart Yai as brought up in your letter of July 10, 1920, to me. I am not sure that I have commented on it but it is our feeling here that the arrangements with Chinese as members of the Faculty should be handled entirely on the field within the budget of appropriations and that it is not good administration for us here to make any decisions as to personnel or salaries. This is, I think, in accordance with a generally accepted principle of mission administration.

The case of Mr. F. T. Lew was an exception to this procedure and I nevertheless wish it had been possible to have had it handled in the regular manner. That may be possible of adjustment at some later time.

Your letter of November 1 is of course before us and will be presented to the Trustees at their next meeting. I am frank to say that I do not think it likely that it will

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be at all possible in view of the schedule which Mr. Murphy states is a feasible schedule, to begin buildings in the spring of 1921 and I am far from being clear that the financial situation would justify it. I am not yet able to say how far the Methodist Board will be prepared to purchase the entire property of the University in its present site. This is a matter to which Dr. Ralph A. Ward and the administration of that Board are giving very careful attention here. We are of course very seriously embarrassed by the financial situation. I do not think it will be altogether clear where any of us are until later in the spring. I recognize the difficulties which you suggest concerning the conflict of the Yuke with the Methodist Academy but trust that those will not be so embarrassing as has been anticipated. I wonder if you can forecast at all the number of students who will enter the Yuke and see if there is any possibility of postponement. You will be able better to weigh the embarrassments of postponements over against the embarrassments of at the time indicated, than we. This is not to say that I have any thought of going back on the action of the Trustees approving the starting of the Yuke but simply to say that you should be free to exercise your judgment in the premises.

Since you have cabled that it is impossible for the managers to take any financial responsibility for the Knitting program as outlined by Mr. Bailie and since the Trustees have already stated that they can take no responsibility for it, I am under the necessity of notifying Scott & Williams that pending the moving of the University to its new site, we shall have to let the matter stand. I shall also notify Mr. Pai, whom Mr. Bailie had expected to turn over to Scott & Williams to study the machinery proposition. Mr. Bocker seems to feel that there is need of considerable caution in entering into these arrangements with these firms and even though Mr. Bailie should, after he gets to China, be able to find Chinese support for the enterprise, I do not believe we are justified in putting Mr. Pai into the Scott & Williams plan until that is done. This is unfortunate but I do not believe that there can be any wisdom in drawing our bow at too long a venture in dealing with so delicate a matter. It is my own judgment that it is true also with reference to the relation of Bocker to the University. I am very much pleased with him and with his ideas though I have the feeling that a number of the Trustees will feel that the industrial bureau is not the first business of the University and that the program is of a type rather more related to the Chamber of Commerce than to the usual form of university work. Mr. Bocker refers to the possibility of his being able to postpone final decision until August. We do not feel here that at present, at least, we can undertake any responsibility for financing it or for looking for the finances necessary. It is absolutely necessary that we get the foundations down and trust to Providence to put us in the way of doing these other things when we are really able to do them.

EMN

Faithfully yours,

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January  
Twenty-seven  
1921

President J. L. Stuart,  
Peking University,  
Peking, China.

My dear President Stuart:

I have had a letter from the Southern Textile Machinery Company, stating that they were shipping one of their machines to you in accordance with their understanding with Mr. Bailie that arrangements had been perfected for establishing the knitting enterprise.

All I have been able to do is to write them, saying that the machinery will be taken good care of until such a time as the enterprise can be set on its feet to operate regularly.

In their letter they state as follows:  
"We presume it is well on its way by now and would like for you to investigate the matter and see that the machine is taken proper care of so that we will get some benefit from our donation."

I note in the letter you wrote to Dr. Luce under date of December 21, your reference to the cost of the new site and the value in the buildings on the site. I simply write to make sure of the understanding of the matter. We have authorized you to spend \$80,000 on the site. If it is necessary in the interests of the Woman's College to enlarge the area purchased thereby, the actual act of purchase would seem to me to depend entirely upon when the funds were available from the Woman's Committee for such purchase. I think they are entirely ready to

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recognize the obligation although they do not have the funds in hand at the present time. While I note the value of the Chinese buildings on the plot as worth from \$17,000 to \$20,000 and though this might be written off against construction, it hardly gives you money with which to proceed to buy additional land until funds for construction come in.

I am enclosing herewith a letter from Murphy and Dana, billing us for \$4,200 Mexican for services in connection with the preliminary plans for the University. They are quite right in saying that the amount appears large to us. I do not feel that we should O.K. this bill here inasmuch as we have seen nothing except a landscape plan of what is projected. I am therefore telling them that we are sending it on to the authorities in China for O.K. I think they can have no objection to that. If you think the amount is reasonable and that there is evidence that there is actual work covered to that value, kindly return the letters and bill to our office with your judgment.

Cordially yours,

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January 31st, 1921.

President J. Leighton Stuart,  
Peking University,  
Peking, China.

Dear President Stuart:

On reflecting upon your letter to which I referred in my letter of January 27th concerning the amount available for property purchases, I find that I am not altogether clear as to the calculations by which you reach the figure of \$120,000. This is probably due to the fact that I do not know whether the statement that the amount of land which you need and which can be purchased for \$95,000 Mexican is inclusive of the necessary land for the Women's College or not.

If the land for the Women's College is included in the estimate of \$95,000 Mex. then I am sure we will all rejoice at the economy that can be made, for every amount saved upon the purchase of the land represents potentially so much more that may be applied to building when we get to that issue. This would also mean, I take it, that the amount required from the Women's College would be some \$30,000 Mexican.

On the other hand, this seems to me to be hardly likely and if we have authorized you to expend \$80,000 the addition of one fourth for the Women's College would add \$27,000 more which would make a total of \$107,000 Mexican and not \$120,000 Mexican.

I should appreciate it if you would disentangle me in my confusion.

Cordially yours,

RMH  
RHW

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PEKING UNIVERSITY  
PEKING, CHINA

OFFICE OF THE PRESIDENT

January 26, 1921.

Dr. H. W. Luce:  
Office of Peking University,  
156 Fifth Avenue,  
New York City.

*Rec'd  
2/1/21*

Dear Harry:

I have your letter telling me of the gift from Mrs. Carr and inclose herewith a letter of thanks to her for you to forward. If any money can be given to be used on our new site it will be a great advantage. Anything done along this line ought to be cabled.

I wonder how you got the impression that my church was unwilling to undertake my support, for since writing you last I have received a letter from our office stating that the motion to furnish this was unanimously passed; also a very cordial letter from the Rev. Samuel B. Glasgow, D.D., Pastor of the First Presbyterian Church, Knoxville, Tenn. which has taken my wife and me as additions to their missionary representatives. I hope you or Rex can write to Dr. E. W. Smith, our secretary in Nashville and to Dr. Glasgow thanking them for this action. Send the latter a copy of the new pamphlet and put him on our mailing list.

*Emm  
to Cowell*

I am inclosing a copy of some suggestions made to the Executive Committee of the Board of Managers a few days ago and unanimously approved by them. In further explanation you will be glad to know that an American business man has undertaken to raise five thousand dollars (\$5000) silver for this year toward my expenses in traveling over China together with any others that may cooperate. He has also undertaken to raise an annual sum of twenty-five <sup>thousand</sup> dollars (\$25,000) silver for three years to pay the expenses of American teachers to be put into the Middle Schools referred to in 4 (2) inclosed. These are the figures I mentioned and if we need more we can count on him to help us. My thought is to make an experimental trip soon after China New Year, February 8, to some points in North China, then to go down to South China and to the Straits Settlements after Mr. Murphy gets up here in March. During this latter trip I

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Stuart Luce Jan 26, 1921

hope we can secure the ~~names~~ of Chinese in Honolulu and the States together with introductions to them. As I wrote you before, I have secured passage for myself and Mr. Au Yang on S.S. Nile sailing from Yokohama July 21. Mr. Au Yang is a returned student now in the Ministry of Foreign Affairs, a Cantonese and a Christian, who is giving voluntary courses to our students and is willing to make this entire trip without remuneration to help on the University. The plan of organizing these Middle Schools is with the thought that it would furnish a demonstration to public spirited Chinese that we are really out here to serve their educational welfare and are working out a big constructive undertaking. After initial investigation of this sort covering one or two years we ought to be able to go after them for large sums of money. It also ought to appeal to the biggest American business men in the country and lead to helpful contacts with them. I think there will be a cleavage before long between American and British policies in China. The people of the two countries probably feel very much alike in their desire for Chinese progress and general uplift, but the government of America could not, even if it wanted to, carry out the policies which the British government can and I believe is doing. Our University by taking the position of Chinese-American agencies for helping the whole country will thus rally men of both countries out here to its support, as well as attract students from all parts of the country who are interested in political tendencies. It is very important for Chinese and Americans to study the relationships between the new Far Eastern Republic together with Russia generally and America. We are planning to introduce Russian next autumn. It will not be too early for you and Rex to be hunting for single men who will come out to the Language School next autumn, study for a year and then take positions where they will be in control of Middle Schools to be organized under the University. I should say that we can place from six to ten, and it ought to appeal as a unique and useful experience. Put them on the basis of three to five year contracts, preferably the latter, for I am sure that if this thing once gets going we can get the support necessary for it on this side of the Pacific. We also recommended that Mr. Corbett from now on be freed from the Department of Physics and give his whole time to Extension Work with special reference to the campaign in China as outlined in the inclosed. Pettus is trying hard to get him to take his place while on furlough, but my thought has been that in addition to the work just referred to he would be the one to act for me while I am at home. He himself is not in Famine Relief Work and ought not to be disturbed until May, even though I go away on this trip. This means that we want a permanent man for the Physics work. This item will come up, however, in a more detailed study to be sent you soon of our teaching needs in view of

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the opening of the Junior College next autumn.

The tentative outline of the American campaign is certainly interesting. We are having our troubles on both sides of the Pacific but by sticking to it we have a most hopeful outlook ahead of us and it is worth all the set-backs and delays. I shall let this letter serve for you and Rex both as I am hurrying through some correspondence before going on a short trip to Shanghai tomorrow.

As ever yours,

*J. S. Stewart*

*(Signed in his absence)*

P.S. Mr. Porter, who is acting as secretary of the Executive Committee will forward you the minutes of our last meeting but I would like to call attention to the action asking that Miss Emma Konantz stay with us permanently. She has proven a most efficient teacher and has the finest kind of influence on the boys. Miss Konantz is quite favorably disposed but feels it may be necessary to make a trip to America and even stay there a year before being able to begin on the new basis. This too will come up in the detailed report of the Dean's.

P.P.S. Just at this stage your letter of Dec. 18, 1920 has come to hand. I shall look after your boxes when Vincent arrives as he will tomorrow night. Your confidential note will be treated as requested. I get your point of view quite clearly and am ready to fit in beginning work with you next autumn. Our estimate of the distance of our new site from the city gate is four and a half miles and you were right in placing it on the east side of the road, in fact your sketch is exactly correct. We are sending blue prints which will probably make the whole situation much clearer. For the benefit of those at home who still feel unsatisfied about this location you can say that, as far as I know, everyone here is pleased or at least recognized it is the wisest thing to do. Most of us are enthusiastic. I have always felt that it is the preferable location of almost any that would be nearer the city even granting that we could have secured some of the places we have tried for in the past.

Referring to Tsing Hua College there never was any thought of their moving into the city but of their purchasing our holdings as an investment. We are sending under separate cover pictures of the faculty and of the student bodies.

J. S.

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PEKING UNIVERSITY  
PEKING, CHINA

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OFFICE OF THE PRESIDENT

TRUSTEES OF  
PEKING UNIVERSITY

February 8, 1921.

The Rev. H. W. Lyce, D.D.  
514 East 122 Street,  
New York City.

Dear Harry:

It may be a little irregular to be sending Donald Tewksbury the inclosed letter direct but I felt that it might strike him a little differently if he should hear directly from Peking. I hope you will urge him to accept. It ought to give him freedom for some of the personal relationships which I think have led him to hesitate about coming to us as well as a larger liberty of action and a broader field for applying the special principles which he has been studying. Of course, his coming to us need not be in any sense conditioned on his decision regarding this particular proposal. We need him very badly if we are going to start up any teacher training work and I feel quite sure that it would be quite possible to give him freedom even in our own group. Gardner has definitely decided to be with the S.V.M. for at least one year after which he will either return to America for study or continue in the same position so that the fear of the two brothers being together is thus eliminated. I feel that if we go boldly ahead I have sufficient assurance from certain American business men to cover the financial side, although this money could not be used for any other purpose than this general promotion.

Dr. Vincent has arrived and is full of his project. I have not been able to do more than consult in general with him, and here again we are facing the problem of finance. We shall see what can be done locally before appealing to the Trustees.

Mr. Jones, who has been in the Stenography Course, feels definitely his duty to return to America next summer although his teaching has been thoroughly satisfactory both to himself and to the students. It may be that after his affairs are put in shape he would be willing to come back to us. Meanwhile, I have an application from Mr. C.G. Ruby whom you may have known in Shanghai and it is quite possible that we shall

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close with him, so don't engage a teacher of stenography until you have further word from me.

I have been wondering what has happened to Bocker. I hope that nothing will prevent your signing him up. I feel almost sure that he would secure his own salary by the interest he would arouse among American business men. He could follow up some of the openings that I can make, and probably even in dollars and cents be well worth while to us, though, of course, this is not the main object in urging his appointment.

Mr. Murphy is due up here in perhaps ten days. He wants me to leave China in June so as to be in New York City when he begins his detailed drawings. I am, therefore, trying to get passage on the "Nanking" which leaves Yokohama June 24.

The copies of the pamphlet have arrived and will be given out where we hope they will count most.

I hope my cable was clear. The text of it reads as follows:- "We strongly recommend Christian Herald Famine Relief and Animal Husbandry Department supply live stock this spring planting, also irrigation, this assistance in Famine Relief Work is urgently needed. Telegraph if this meets with approval probable amount. Theological we recommend de Vargas new teacher homiletics. Chinese Kaofengsan, Garrett, Evanston." We are too uncertain as to just what parts of our property we want to be leveled to say nothing of the possible bad effect of appearing to exploit the famine to our own advantage, so that it seemed better not to have work done on the new site. The other suggestion about supplying the live stock and irrigation would give us a fine publicity for the Animal Husbandry undertaking and would render a really needed service. The latter part of the cable is in response to yours about a new interest in the theological education. We are in a position now to give de Vargas a permanent call if he can be financed. There is no question of his fitness. If Rawlinson comes to us it will be under the American Board. ~~he is coming~~ up here the latter part of the month to try out the climate and confer further with us. The Chinese I name is one that Dr. Felt feels he has a special claim on but other Chinese deny this. You can be guided largely by the young man's own attitude. William Hung is a similar case. He is a protege of Dr. John Gowdy of Foochow but I understand that he is unwilling to return to his native place. If this is true, he would be from all I hear a very desirable man for us. In other words, if he is not going back to Dr. Gowdy we ought to secure him. You already know of Andrew Cheng of Hartford.

The Famine Relief Work is making heavy demands upon all of us. Where our teachers are not directly in the region the rest of us are on local committees or doing work that the men in the field would be doing.

As ever yours,

J.H.S.

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PEKING UNIVERSITY  
PEKING, CHINA

OFFICE OF THE PRESIDENT

February 8, 1921.

Mr. Donald G. Tewksbury,  
540 West 113th Street,  
New York City.

Dear Donald:

I have been eagerly awaiting an answer regarding your decision. Meanwhile a new development has come here which I should like to have you consider in the light of a larger opportunity for the exercise of your special qualifications. This might be considered as a sort of extension work for our Department of Education. It consists in advising with local Chinese regarding the establishing of Middle Schools or the improvement of those already undertaken. We propose to offer that when the gentry, Chamber of Commerce and other leading citizens of a city undertake to furnish a plant and current expenses for such schools we would furnish them with an American teacher on a three year contract, that we pay all expenses for the latter and hold ourselves responsible for his character and efficiency. We would also undertake by this process to maintain a standard in the school that would admit students directly to our own or any other Junior College, but without insisting on any compulsory religious teaching or any further connection with our own University. The funds for these American principals are being furnished by American business men in China who would thus cooperate with us in an effort to help the Chinese in something, the need of which they realize and are anxious to secure. I think we are safe in planning for ten such men to come out to Peking next autumn. Of course, it is quite possible that we could form contacts with schools where they would not need this particular help but would be glad to have us advise with them in school management or in furnishing Chinese teachers. Even where we started out with American teachers the thought would be that after three or five years some qualified Chinese, preferably from our own Department of Education would take over the control. The advantages of this plan are that we prove by this process our desire to help the Chinese nation in a felt need; that we extend Christian influence in those circles where our organized missionary efforts can scarcely reach; that we assist the Chinese to carry on for themselves rather than superimpose an alien movement which they may or

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may not welcome; that we direct favorable attention to our University that ought in time to aid in securing funds from public spirited Chinese and that we enlist the support of American business men in China for an enterprise in which they can closely unite with missionaries for the good of China. I am sending Dr. Luce a copy of this letter and shall, of course, expect that you will confer with him on the subject. But I venture to propose that you undertake the superintendence of this whole scheme, selecting ten young men through whatever methods may seem practicable and arrange for them to reach Peking sometime next September, assigning them to the positions they seem individually best qualified for, and in general direct this extension work education. It may be preferable to attempt the release of men who have been in China already a few years and substitute our new recruits in the positions where these men are. But details of this sort could be safely left to your judgment. The stimulus of such a program upon our own Department of Education will be obvious and the promotional advantage to the University not less so. I must confess that the whole matter is still somewhat problematical and there has not yet been enough money guaranteed to provide for the maintenance of ten men over three years: we have not tried still less secured a single place in which to start such a school and, of course, may not succeed in such efforts. There is also the further difficulty of finding qualified men in America but I thoroughly believe that the thing is worth trying, that the money will be found and the openings out here. My chief anxiety is to find someone to take charge of the proposal and I think the rest will follow. You seem to me ideally qualified, and should you accept I would feel little anxiety about the other elements. If we cannot start up ten schools let us put in as many as we can. My thought would be to begin in Manchuria, Shansi, Shensi and perhaps Kansu. Then to go into Kweichow, Yunnan and other relatively undeveloped parts of the country. I am planning to go to America next summer but Mr. Corbett will probably be in charge of such matters here and you can count on his active cooperation. I hope you will see this proposal with something of the appeal that it has for me and will make it an adventure of faith.

Awaiting with keenest interest your reply.

Very sincerely yours,

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February 14, 1921.

Serial #15

Dr. J. Leighton Stuart,  
Peking University,  
Peking, China.

Dear Dr. Stuart:

Your cablegram concerning the Christian Herald Famine Relief Fund is at hand. We are cabling you today that applications upon this matter must be made to the local Committee in Peking. We are thus advised by Mr. Rae D. Henkle, General Secretary of the American Committee for the Famine Fund.

We note your recommendation of Dr. De Vargas for the Theological School. It would seem to me likely that if the funds which Mr. Luce is hoping to secure for the Theological School materialize Dr. De Vargas can be taken on in the School on these funds. We should then, I believe, be free to ask the American Board, which is supplying De Vargas for one year as one of their quota, to take some one else on in his place. So far as I know, we would be ready to approve these new arrangements for De Vargas since funds are in sight here; and approval of the American Board can be secured.

The next phrase in your cablegram reads, "Chinese other instructions were sent." I presume this refers to my letter in which I indicated that arrangements for the support of Chinese should be made on the field instead of here at home. There is nothing in my suggesting this as a wise action that would prevent an understanding as to what men might be taken on and the raising of their support here among friends of the Theological School. I still hold the opinion, however, that we should not at this end determine Chinese personnel or salaries for the Chinese faculty irrespective of the action of the field; and that in these matters

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we should be likely, if not certain, to hold the action taken by the field to be conclusive. If you are able to present a definite, standard scale of salaries for Chinese members of the Faculty as a basis on which we could work here in securing support for them, it would be worth-while. I think, however, it should be recognized that negotiations and adjustments with prospective Chinese members of the faculty should be handled entirely by the Board of Managers, we acting as their agents only where the presence of the prospective teacher in America might make this necessary.

The next phrase in your cablegram as it has come to us reads, "Nominate Garrett, Evanston." This may be clear to Dr. Luce, who has not yet seen this cable, but I am wondering if it is not an error.

I am enclosing a copy of a recent letter of D. W. Lyon to Dr. Luce, and am suggesting to Dr. Luce that he say to Dr. Lyon that any possibly future arrangements for Dr. De Vargas' work with the Association would naturally have to be taken up on their merit at the time, with proper allowance for the interests of Dr. De Vargas and his usefulness in China. I don't see that the Association has any strings on him as far as we are concerned; nor do I see how we could raise any objection to their offering him another position if at a later time they should be prepared to do so. Such an offer would certainly be proper, in view of his former relations with the Association.

Cordially yours,

EMN.W

Secretary.

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PEKING UNIVERSITY  
PEKING, CHINA

OFFICE OF THE PRESIDENT

February 24, 1921.

Dr. H. W. Lyce,  
Office of Peking University,  
New York City.

Dear Harry:

I have been wanting for a long time to write you but a combination of things has kept me pretty thoroughly occupied of late. Mr. Murphy is here now and we are taking up the plans for the buildings as adapted to the present site which is a most fascinating undertaking. We are also working on the budget to get it home and to have the action of the Trustees before the end of June. In addition, we are busy organizing the Animal Husbandry, Tanning and Leather, and Stenography Courses, strengthening the Chinese Department and planning for the Junior College which involves additional dormitories, cultivating the Chinese constituency, etc. The Famine Relief Work affects us all constantly.

It is a great satisfaction to know that Mr. Caskey has accepted and I trust that this will show results in the near future.

Your last letters are fully understood in their description of the difficulties being encountered at home. You can rest assured that no one is finding fault at the lack of tangible results and that we all sustain you in the hard task which requires so much grit and perseverance. I am having the photographs for which you ask prepared for mailing.

Now, for a few items of business. The student, S. C. Wang should have the following address, Box 15, University Station, Urbana, Ill.

We are quite anxious to have Miss Sailer in the University and should be glad to have her father with us for as long as he can stay in Peking. Will you please arrange with him about details and give this message. There would be many ways in which he could help in

*about 1900*  
*Two English teachers "absolutely essential" p. 3*

*C. C. Wang*

*Howl wrote  
Mch 30/21  
for this time*

*(Wom. Col.)  
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toning up our Department of Education and in curriculum matters generally.

Miss Betty Allen  
Journalism,  
Publicity

Please also do all you can to secure the appointment of Miss Betty Allen. There are special reasons that indicate that she would fill a very useful place in preparing for the School of Journalism, and meanwhile, in helping in such courses as we may put on looking for that transaction, as well as in direct publicity..

write to Wech 3/2

Miss Heideman

Still more important is the appointment of Miss Heideman who is necessary if we are to maintain our history Courses. Assuming that the Trustees continue the support of Mr. de Vargas for another year, his time will be almost entirely occupied in the School of Theology, and we have no one to teach history. From all we can hear, Miss Heideman, on a three year contract, will tide over the period admirably until we can have a permanent professor. We shall be in a serious situation unless this subject is provided for.

write to Wech

Mr. D. F. Brantley  
Building  
Construction

We shall probably recommend the appointment by the Trustees of Mr. D. F. Brantley to take charge of construction beginning January first. He and Mr. Murphy are to have a conference soon and we shall write formally after that. He is a strong Christian man much interested in our project and has gained a good deal of valuable experience in the Rockefeller buildings.

School of  
Mfg Arts

Another matter that has been occupying several of us the last few days is a proposal to establish a School of Manufacturing Arts, supported by the Miller Rubber Company of Akron, Ohio. This matter ought to be treated as confidential for the present, but there seems to be good reason to hope that it will materialize. Their representative, Mr. S. J. Grace, has been in the city conferring with us and is confident that when he returns to the States next winter, he will be able to convince his people of the wisdom of this course. If carried out, Vincent is to be made Dean of the School. His salary is to be provided by them. They will also have four or five instructors and a staff of technical men in various lines, all of which will, of course, be maintained at their expense. They will also give a generous percentage of the overhead and other University general expenses. Their thought is to establish a large factory in China and to train Chinese for most of their positions. Mr. Grace, who is a member of the Presbyterian Church,

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has some interesting ideas and suggestions regarding our Financial Campaign in general and may be able to help us in various ways. He is the sort of man who ought to be on our Board of Trustees.

Another matter that you might take up to good advantage is a proposal to establish a Technical University in China by the Massachusetts Institute of Technology. I shall send you under separate cover, along with some other papers, some information about this that has come into my hands. Can you not take it up with them and propose that they make it a Department of Peking University. The School of Manufacturing Arts ought to grow into something quite large, and these two would be mutually beneficial.

I have to rush off now to an appointment, but this will keep you in touch with some of the developments here. It looks as though our Junior College will not call for more than two additional teachers of English. I feel rather relieved that we can get off so lightly, but these two people are absolutely essential to success. Nothing will be more important than having effective work in this subject. You and Rex. might be looking out for two short term men, preferably with athletic qualifications, or it may be that men can be found who wish to come permanently. This will come up formally with the submitting of the budget but I send you this warning in advance. How about Elliott Spear for one of these men.

The Miller Rubber Company proposition makes it more important than ever that we have Bocker, who can help to interest, also E. O. Wilson, on the industrial Chemistry.

Very sincerely yours,

J. L. D.

Mr Bocker  
Mr Wilson

other manufacturing  
firms & business men  
generally

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PEKING UNIVERSITY  
PEKING, CHINA

OFFICE OF THE PRESIDENT

March 5, 1921.

Dr. W. H. Luce,  
514 West 122 Street,  
New York City.

Dear Harry:

The last mail has brought a lot of interesting matter from our New York Office. Mr. Murphy is also here at present and we are quite busy with the questions involved by his presence. I shall take up the various points in this correspondence as soon as possible but shall begin with one that is very much on my mind regarding my own return to the United States. I have, as you know, a passage secured for the latter part of July from Yokohama. I am trying to change this to one month earlier in order to be in New York when Mr. Murphy begins his detailed drawings there. He has felt quite strongly that it would save time and money if I could be on hand at the beginning of the discussion of the working drawings and explain the developments which have taken place here, and other considerations which could only be understood by one who had been in Peking. You raise the question of my postponing this until the autumn or later. Perhaps I might summarise the points on either side, as I see them.

Reasons for leaving China in June:-

1. The advantage of being present in Murphy and Dana's Office at the time of Mr. Murphy's own arrival. To offset this we are advocating releasing Mr. Gibb at the end of the present session for superintending construction. If this plan is carried out, Mr. Murphy wishes him to be in New York during the whole time of the preparation of our detailed plans. To a very large extent at least he could act for me. I could also give any special considerations of my own to you by letter.

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2. The advantage of being present and ready for direct financial work as soon as this can begin after the summer. The question of construction next spring and the amount to be carried through in our initial unit is, after all, largely a question of how much money can be raised next autumn and winter. Success in this respect during the time of the working drawings would have a bearing upon the number of buildings to be planned for at once.

3. More general considerations of policy which affect the building program as well as the financial campaign being planned by you. How important this feature is you can tell better than I.

4. The relative inactivity during the summer months when I might be traveling and getting in a little work among Chinese in Hawaii and on the Pacific Coast; and the use of a passage already secured and the uncertainty of getting a new sailing at the most suitable time. To this might be added the uncertainty of the Educational Commission actually coming.

Reasons for staying in China until the autumn.:

1. The trip of the Educational Commission and the importance of my taking up with them such questions as the location of one School of Theology for college students, Teacher Training School and other special features. On the other hand, Mr. Corbett who is to act for me and other members of our staff can perhaps represent these interests as effectively as can I. It may also be possible that I could see these men before their departure, or return to China before they start back for America.

2. The Rockefeller <sup>Foundation</sup> is planning a big opening of the Medical College here next September. They expect the Board of Trustees to be in full attendance and Mr. Roger Greene has deferred recommendations regarding our request until that time as the most suitable ~~time~~ <sup>time</sup> for action. But here again, others could plead our case as well as I.

3. The proposition in regard to the Miller Rubber Company will probably be taken up by them about the end of the calendar year. It might be well worth while for me to be in America at that time, and it certainly would be if their action is favorable. I am hoping almost as much from the indirect advantages of this scheme as the immediate ones. This means that I ought to be in America in December and for at least two months afterwards. Is this too long a time to be away from China?

4. For a number of budding enterprises which need constant attention. A number of new people have come into our group for these special reasons and have not yet become entirely absorbed. There are possibilities of friction, or at least, of lack of completest cooperation. Corbett, however, is admirably qualified to take charge of all the things that I am trying to do. He has given up Famine Relief work and almost all teaching in order to work with me or act for me during the trips I am planning this spring. The keeping in

S.S.

touch with educational currents of various kinds; the uncertainty of political conditions which may produce crises of opportunity as well as danger for us, etc.

I am not clear myself as to what I ought to do, nor is there yet any definite conviction among our people here. There is to be a meeting of the Executive Committee on the ninth at which the case will be presented. Meanwhile, you are forming plans and will have definite advice. After receiving this letter please cable what you wish me to do. I shall hold myself ready for either course. It is scarcely necessary to add that I should prefer to be out of China as little as possible on personal grounds, with an aged mother, an almost invalid wife and one boy who will soon be going to America for his education.

The news your letters bring regarding Theological Education is very exciting. I am delighted to know that so influential a group of men are giving serious thought to this matter. We are having meetings now for reconstructing our curriculum on a basis better adapted to present conditions. R. K. Evans has at last arrived. We are assuming that de Vargas can stay with us and Rawlinson is in the city trying to make his decision, so that things seem promising out here too. I am thoroughly convinced that the best way to deal with the Bible Union and other tendencies which many of us feel to be harmful is by the building up of a strong theological course here which will also be vital and evangelistic in the quality of its life. One consideration regarding my own movements is the chance to see Fosdick on the ground and help him to understand our situation. I have already written you why I did not put William Hung's name in the cable. If you feel we are not cutting under John Cowdy, he is easily the best man to go after. His specialty is history but he and de Vargas could both do work in the Arts College to good advantage.

It is also a great joy to know that Donald Tenksbury has finally decided to throw in his lot with us. Keep in touch with Becker and if the Miller Rubber Company goes through we can easily support him. I have written you regarding other teachers needed but this will be taken up again more carefully if we can ever get to the budget. There are one or two single ladies who are available for English teaching; thus reducing expense and cost of traveling. We are in correspondence regarding these now and if we have to act favorably we may do so out here without referring to you in order to secure them. Even in this case we shall probably cable.

If it is decided for Gibb to go to America next summer and to give his time for the next year or two to construction work it is quite essential that a new teacher of chemistry be secured without delay. He ought in that case to be charged up against Capital Account. This leaves a vacancy in our teaching staff, and I would again urge Mr. E. J. Wilson. The fact that he is a Presbyterian ought to be adjusted by having the Methodist Board furnish the equivalent of Gibbs

salary. I might add that this department would not be weakened if someone else came into it, and Gibb were permanently freed for looking after our financial and property interests.

I have just heard that Mr. C. G. Ruby has accepted our invitation for the stenography work. He is sailing for America next week and can be reached at Union City, Indiana, until he starts back toeking next summer. Will you arrange to have his traveling expenses advanced to him which the New York Office will charge against us out here. I hope also that you can put him on our mailing list and that you and others can keep in touch with him and Mrs. Ruby while they are at home. You may have known him in Shanghai. In any case he is quite a desirable addition. His decision is the more encouraging because St. John's, Shanghai Baptist and the New National University in Nanking had all given him the same offer which he turned down because of his estimate of the type of work we are planning for here.

Regarding the Women's College, the lack of readiness to enter into the fullest organic relation with the University is due to a conviction that this serves the purpose of publicity at home. There is no question about the relationship out here. I can see the embarrassment of your position. You might let them take the initiative and stand ready to help as they call upon you. I shall take up the problem with Miss Miner. I am sure, however, that this is the one reason for the attitude you describe.

Will you kindly tell Rex that Mr. Charles Hodges of whom he wrote me seems to be in the class of luxuries rather than necessities, and that we had better not plan to use him. I have already turned down two well known deans and President Dabney of the University of Cincinnati, all of whom would like to spend time with us and do some teaching on very easy financial terms, but with the trouble in meeting actual needs these delicacies will have to be foregone for the present I fear.

I am starting on the Ninth for a trip to Si An Fu to visit the governor of Shensi which will take three weeks or more. If I do not write again, Corbett probably will.

As ever yours,

J. H. S.

Ex. Com. have acted re commending  
Gibb take my sailing in June  
& I wait until autumn

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OFFICE OF THE PRESIDENT

PEKING UNIVERSITY  
PEKING, CHINA

HWH write  
JLS apr 29/21

Wrald Coffin June 3/21  
asking for word

March 9, 1921.

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Dr. H. W. Luce,  
514 West 122nd Street,  
New York City.

My dear Harry:

You will be interested to know that our Theological Faculty have just unanimously nominated T. T. Lew as Dean, to take effect on the departure of Dr. Hobart on Turlough this spring. The action came as a surprise to me and to him. Both of us should have much preferred that any movement of this sort should have been deferred for several years, but all the men showed such a fine spirit of unselfish interest in promoting ministerial education and attracting the best spirits to the ministry and seem so clear that this was the most effective method of securing such results that both Timothy and I have yielded. The matter will have to be approved by our Executive Committee meeting this afternoon, and, of course, be finally decided in New York, but if the action today is favorable we shall go ahead on the assumption that the trustees will also approve. There is, however, a serious financial problem involved. As you probably know, Lew has heavy debts resulting from his studies in America and the serious ailments which both he and his wife had, requiring some expensive operations. In addition to this, each of them has had a widowed mother, and he two younger brothers and sisters all dependent on him. He has been struggling to give them an education and to provide for various operations and special needs as faithfully as he could. He wants to pay off the indebtedness that all this involves and to go on providing for his family without any further assistance from others. He has been urged to take important positions in the National University here, another deanship in the Higher Normal College here and several other remunerative positions. This past year he has served

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in a limited way in the former two positions, but by becoming Dean of our School of Theology it would mean cutting off outside sources of income. The reason why he considers it is simply the advantage his colleagues feel that this would be to this cause. I wonder if Dr. Fosdick, Dr. Coffin and others interested in improving our Theological School would not be willing to clear off his past obligations and make a slight grant to him personally each year. Both of these men know his worth and would doubtless feel the force of the considerations which have led him to sacrifice his own interests and, to a large extent, his own prestige. At the present rate of exchange, gold \$1,000 would pay off all his debts, and gold \$250 a year would relieve him of all anxiety through the next two or three years, by which time he would be relieved of most of the family burdens and could get along. This ought to be done privately. I hesitate to speak of it but it would be one of the most effective ways of arousing enthusiasm for the ministry and commend our policy to the young men of China to have an outstanding Chinese such as Timothy has already proved himself to be in the few months since his return to China, at the head of our School.

As ever yours,

J. L. Shuart.

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# Extracts from Princeton Review

"As another illustration of the trend toward Modernism in China, I wish to call attention to a matter which seems to me of very great importance. In 1919, a Conference of Y. W. C. A. Secretaries was held in Sungkiang, and it was addressed by a leading missionary of the Southern Presbyterian Church, Dr. J. Leighton Stuart, President of the New University at Peking, who took a series on the "World's Basis" of the Y. W. C. A. The first address was on "God", and among several points which cannot fairly be called evangelical or true to the full teaching of the New Testament are these words:

"If revelation is permanent and universal, then we must admit that the Christian religion is not the only religion. It is unique in its quality, degree, purpose, completeness, and we believe it is in God's intention to be the final revelation. The Christian religion is the fullest, the finest and the final revelation, but not different in kind from the revelation of earlier ages, when you get down to the reality through the incrustations of the outside.

'Jesus gave us no theory about God, no doctrine, no evidence of His existence."

There is surely something lacking here, because with statements which are true there are also others that are seriously inadequate, even to the point of error.

The second address was on "Jesus Christ", and among other statements are the following:

'Jesus probably had no mystical theories about his relation to God... It was a moral relationship to God. Jesus was conscious of his filial attitude; he knew he felt toward God as a son ought to feel towards his father, and that God felt that way toward him.

'It is not irreverent when I say we can best understand the meaning of the human and divine when we experience it through our own persons. It is different in degree but not in kind.

'It seems to me the old creedal statements no longer meet the case. To talk about two natures, two wills, etc., as though the divine and the human were separate things, is something impossible for us today. To retain them is to retain them because of a sense or attitude of loyalty, but finds no response in our own way of thinking. Can there be nature apart from personality? Does it not all belong to a type of thinking that we have long since gotten away from?

'We are personalities in the process of making. God is perfect

personality and he is expressed within the limitations of human life. When human character becomes perfect, then is the revelation of God perfect. In proportion as we have the life of God controlling our affections and minds will we become perfect revelations of God, just as we are now imperfect revelations of God.

'Jesus revealed man in proportion as He revealed God.'

Here, again, it is obvious to all who know the New Testament that the teaching concerning Christ is not only inadequate but inaccurate. Surely if there is one thing in Scripture clearer than another, it is the uniqueness of Christ, that He was different from man, not only in degree but in kind. It is, of course, easy to criticise the old statements about two natures, etc., but it is not so easy to provide an adequate substitute, and certainly neither the lecturer nor any other modern thinker has hitherto ~~neither~~ been able to do this. X

The third address was on "The Holy Spirit," and with much that is admirable there is not a little that is seriously out of harmony with New Testament teaching. What are we to say of this statement of the doctrine of the revelation of the Father to the Son?

"God the Father, God who had to be because he was personality in perfection; had to know that he existed; conscious of himself and his possibilities, in a certain way thought of himself objectively, God the Son. Do you find a suggestion along that line? We humans think of ourselves; there is the ego, and then each one of us, especially when he is most alive, has a distinct consciousness of his personality."

Is it not curious and really unthinkable to say that God "had to be," because He was personality in perfection, and "had to know" that He existed, and that this objective consciousness of Himself was "God the Son"? One other reference to the Trinity is the following:

"Has not one trouble been that it has been an attempt to harmonize a lot of Bible texts and work out theology, rather than to find something that would help people live, and is it not better to let the doctrine go altogether than to have it as a sort of intellectual harmonizing of Bible texts that to our Western mind seem to call for some explanation?"

Another lecture was on "The Holy Scriptures," and among other points that are decidedly open to objection, or, at any rate, stand in need of careful qualification, are these statements:

"The very word Bible comes by a kind of accident; Biblia can be a feminine singular noun, or can be a neuter plural noun, and from the first it has been thought of as one book. If in some way we could have kept it plural as it should have been, it would probably have done a good deal to avoid misunderstanding. People have thought of it as one book, partly due to a mistake in declension.

"The canon we have may include books not essential and there may be books outside that would be worth having. Some of the time we spend in reading books in the Old Testament we might spend in reading other books that might just as well be in the Bible.

"There is a certain feeling that we must have some infallible authority. The source of authority is the individual religious conscience. The authority of the Bible is in our own experience of its value in our own spiritual life, reinforced by religious teachers through all ages."

It is obvious that these statements about the Bible are subversive of any objective authority which we can attribute to Scripture as the Word of God. If the inspiration of the Bible does not imply some unique influence of the Holy Spirit as distinct from His work of illumination today, it is difficult to know why we should ever have regarded the Bible as unique in character and of Divine authority.

Reviewing this teaching, I do not hesitate to say that it is not safe teaching to give to the Y. W. C. A. secretaries, or, indeed, to anyone else, in China or in America. When my friend and fellow-traveller, Mr. Trumbull, suggested to a missionary that the one who gave these lectures was not trustworthy in his doctrinal position, the statement was met by an almost indignant denial, on the ground that the lecturer was thoroughly true to the Deity of Christ and in his personal devotion to our Lord. But, even so, I will dare to say that this claim to loyalty to the Deity of Christ does not justify him in propagating such statements as I have quoted, which are manifest denials of the truth of Scripture concerning God and Christ.

The serious inadequacy and essential inaccuracy of the statements are in line with not a little that I heard in China, which gave me the impression of undue concession.

(N. B.) All these quotations are taken from the Annual Report of the Conference, and the following statement is made in it with regard to the Addresses: "This is merely a stenographic report and is undoubtedly faulty in places."

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Confidential

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March 1, 1921.

Dr. J. Leighton Stuart,  
President, Peking University,  
Peking, China.

Dear Leighton:-

I am writing from California concerning a couple of items which have come up here.

I have been at Leland Stanford University making a proposal to them that they cooperate with our University as the University of Southern California has already done, and there seems a fair prospect that they will do so. One of the professors, Payson J. Treat, in the History Department has just written me that he is invited to lecture in Japan next year and that he would like to go on to China and would especially like to lecture at our University if we should care to have him do so. His specialty is the relations(diplomatic) between the United States and the Far East. He states that Dr. Edmunds has invited him to Canton and he may go to Foo Chow. If he would go to Peking he would arrive there in December. He would be accompanied by his wife and states that he would expect no honorarium, but would like the hospitality of the University while he is there. I have written him that there is no question of the warmth of invitation that might be extended him, but there might be a question of the comfort of the quarters we would offer him and that I would write to you at once concerning the matter with the hope that he could keep his schedule open until I heard from you. Will it possible to squeeze this couple in somewhere for several weeks next year? It would be a big help in our relations with

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Dr. J. Leighton Stuart -2-

March 1, 1921.

Stanford if it could be done, but I hesitated to make any promises to him until I heard from you. Would it be too much trouble for you to cable me if this is all right, addressing me "Wheeler, Westmoreland, Pasadena" with one word, either "Yes" or "No"?

We have been spreading the name of Peking University abroad in this city; I had a parlor meeting February 12th at which slides of the University were shown, and on February 25th Mrs. Henry Peabody and I spoke on the Woman's College. The funds for the Woman's College have a fair prospect of being secured, tho it will take two years to do so. There is an advantage in the breadth of appeal from a grouping of several colleges, which is important, and we will go thoroly into this question of grouping our own men's universities in China when I return to the East.

I do hope that you can make a trip to this country, even tho it is a comparatively short one. Our original plan had been for you to come in May of this year and stay thru next year, but possibly the appearance of the educational commission in China next year and its conferences would necessitate your return there. Dr. Luce and the committee in New York will make a decision about your coming very soon and I hope the decision will be in the affirmative.

I want also in this letter to write out several propositions which have been growing upon me and which I would like to state and to pass on to you for your own criticism and possible correction. These opinions are my own and are not shared possibly by all others here. We all agree, I think, upon the proposition that from the

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Wheeler to  
Dr. J. Leighton Stuart -3-

March 1, 1921.

standpoint of opportunity and need Peking University holds a preeminent place in China today. There is also a general agreement that it must be strongly established and that this will be done as soon as it is mortally possible to do so. The question where there may be differences of opinion is in the length of time this will require. I have studied the situation very carefully and after interviews with various individuals whom we have approached for money, people who in the past have given generously both to Dr. Luce and myself, people like the McCormicks, the Severances, Captain Dollar, the Dusenburys and others, and have received practically the same answer from them all -- that their resources have been cut by taxation and by the cost of living and that, altho they are interested, they are unable to give largely just now; furthermore when we consider that Peking University is a new proposition and that we have to raise up a constituency that will first learn about it and then become interested in it; and finally when the effect of the Interchurch debacle and of the present business slump is considered, I am forced to the conclusion that we cannot expect instantaneous results in the securing of money, and that, tho the fight will be won in the end, it will be a long war. To guess as to the future is always hazardous in the Far East, but my own prophesy would be that it will take five years for us to get enough buildings on the new site to enable us to move and ten years before the University reaches its full development on that site. I believe that the history of Nanking University( union established in 1910; new buildings

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Dr. J. Leighton Stuart -4-

March 1, 1921.

completed in 1920); Shantung University, which took seven years to move to its present site; Yale in China, which existed in temporary quarters for ten years, and even the Rockefeller Medical College, which required five years with all its financial backing to complete its building -- the history of all these institutions, I believe will bear out the forecast of the future of our own. This does not mean that we will relax any efforts here at home, because we will not, but it does seem to me that it will be kinder and wiser from the standpoint of the ease of mind of the men on the field if the whole situation were grasped and they should key their expectations as to what is actually possible. I have absolutely no doubt of the outcome if this is done and the situation is faced with fortitude and patience; any other attitude will mean feverish activity and disappointed hopes and possibly might mean a break or some disaster to the health and morale of our institution. We have every element which will make for success, except money, and that under present conditions it will take some time to secure. As to the ultimate outcome I have no doubt. This is one of the subjects which we should like to talk over with you if you can come to this country. It should also, perhaps, be remembered that Dr. Luce, when he raised a large sum previously for Shantung University, had spent twenty years there; that he had been home previously and had made preliminary preparations for his appeal; and finally that he was working with the China campaign, a nationwide effort.

I have written thus from my heart, because this subject



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Dr. J. Leighton Stuart -5-

March 15, 1921.

seems to me of paramount importance. As I have already said these are personal views, for which I alone am responsible.

Side by side with this statement, in conclusion, I will put the more pleasing one that the Gambles have decided to give to the Woman's College of the University, amount to be decided later, and that unless the forests of Oregon and California burn down, we will have a Wheeler Building in the institution. Our family is in somewhat the same position as the University, in that our capital is all tied up in real estate and in taxes, but in due time, probably three or four years, we shall hope to emerge from this condition and I will see to it that an investment is made in the institution at Peking. We are trying to get subscriptions on a basis of three to five years' payment.

I have written Lucius Porter about certain pictures which we need, and also inquiring about housing accommodations for Mrs. Wheeler and myself when we come out in the fall of 1922. Dr. Luce sends good reports of our new secretary, Mr. Caskey. I have a man in line for the physical directorship, a Mr. Charles Ainley, who would be a fine addition if we could secure his support from one of the Boards. He will not be ready to go out until the fall of 1922.

With best wishes to all our friends at Peking, and love to you and Aline, I am

Affectionately yours,

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PEKING UNIVERSITY  
PEKING, CHINA.

April 9, 1921.

OFFICE OF THE PRESIDENT.

Mr. H. K. Caskey,  
Office of Peking University,  
156 Fifth Avenue,  
New York City.

Dear Mr. Caskey:

I cabled on April 5 a code which should read as follows: "Secure experienced man/cotton planting/ enquire experienced man/ cotton machinery/ all expenses will be assumed by Military Governor Shensi/ strongly urge Donald/come without delay." I hope that every effort will be made to secure the former of these two cotton men. ~~He should be a man of practical experience in planting and able to teach others; preferably he should come to China for more or less permanent work and should spend a year in the Language School. It might be, however, that it would be better if he went at once to Shensi and worked through an interpreter. I would suggest a contract of from three to five years to begin with. Governor Chen thinks that the soil of Shensi is peculiarly adapted to cotton raising and that the development of this industry will be of special advantage to the province. You can imagine what an advantage it would be to us to help him in this effort. Of course, we would prefer a man of strong Christian character and ready to come out on a missionary basis. Any reasonable terms, however, would be approved by Governor Chen. We are trying to get in touch with Mr. Foster for the cotton milling work. He is perhaps better qualified than anyone else we could get especially because he knows Chinese so well. If this proves impossible we shall cable again for him.~~

*Cancelled by  
Stewart's letter  
April 21*

Very sincerely yours,

*J. H. Stewart*

*Spencer*

*Please advance on demand outcoming expenses of Mr. & Mrs. C. G. Ruby, Union City, Indiana & charge same to us here, c/o Business Training Dept.*

*J. H. S.*

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Confidential

*For  
Mantles*

Wheeler to

March 21, 1921.

Dr. J. Leighton Stuart,  
President, Peking University,  
Peking, China.

Dear Leighton:-

The letter I wrote you March 1st has been delayed and I will enclose another with it and also some documents which may be of interest. The letter I wrote you was a heart to heart one, and I am going to add to it some of my thoughts on two other items. Of course, what I am writing to you is merely my own interpretation of the situation here. I have not discussed these items with anyone else, so what I say is for you confidentially. I am forwarding a copy of these letters to Harry, but with the suggestion that he will not talk them over with others, unless he thinks it wise.

The first item which has worried me is the great gulf which exists and has apparently existed from the beginning between the ideals and aims of the University as understood and accepted on the field and the actual cash basis and financial resources which exist at home for carrying out these aims. This difference is brought out, perhaps, most sharply by a consideration of the original basis formation of the institution. This consisted in the four Boards agreeing to furnish two men apiece at \$50,000, making a total of \$200,000 for capital for plant and eight men for the faculty. This was apparently fair enough in their eyes, as it represented about equivalent amounts which they had put into other universities; but it is obvious what a small financial basis this meant for the institution, and this was all that absolutely could be counted upon in the beginning. This was the financial basis at home. On the field apparently the "sky was the limit" and amounts running up into millions of dollars were named and more or less accepted as being available, and the idea was expressed of establishing a national university which would, perhaps, exceed all the Christian universities in China in size and in importance. Now, I do not mean that this ideal is not a correct one, nor that it is not justified by the opportunity and need at Peking; but the great difficulty was that there was no relation between it and the actual financial basis which was available to carry it out. I think that fact will explain practically all the differences which have arisen between the Board of Managers and Faculty on the field and the Trustees at home, as they were traveling on two parallel tracks with little possibility of meeting. That was the situation when Dr. Luce and I came to America a year ago. By various exertions it was possible to push up the different boards into ~~expecting~~ <sup>desiring</sup> larger quotas, so that by the end of the year the Methodist and Presbyterian boards had agreed to support six men apiece, the L.M.S. and the American Board, four apiece. ~~that they also~~

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Dr. J. Leighton Stuart -2-

March 21, 1921.

included askings of various size in their denominational campaigns. Of course, the hypothetical \$500,000 Methodist centenary fund should have been named in the beginning, but thus far that has not produced any cash outside of \$8,000 advanced last summer, and apparently we will have to exert considerable pressure to make it produce, altho eventually, I think, they will come thru. The boards, having pushed up to these additional numbers on the faculty, are rather loath to make further increases; so our next steps in increasing our financial basis must be thru other means. We have accordingly secured a permanent secretary and are doing our best to cultivate a constituency in addition to that which is reached by the boards. This work, as I have already suggested in my letter of March 1st, requires time and will be successful only if enough time is given to its development. This is the situation as I see it from the first point and only the most strenuous efforts and the greatest patience will enable us to bridge successfully the gap between our ideals and our actual resources.

From this angle the departments of the University which seem likely to be most permanent and therefore to be the safest investments are the College for Women, the Theological School and the Pre-medical Department. If we want to take a "flier" or try some more speculative investment, the School of Journalism and probably ~~later~~ the School of Education would seem to be possibilities. If we can really make the other three departments already mentioned absolutely first-class in standard, it would seem to be a good thing to do this first, instead of trying to plunge too deeply in various less certain directions. I do not talk this, of course, to our Trustees or other people, but this is just my own attitude which I send on for your consideration.

The second point which is worrying us is our present method of electing men to our faculty. At present the method seems to be for the managers to nominate any individuals who seem to be promising material and to send these nominations to America with the assumption that the men will somehow be financed. There is no question that the new individuals are needed, but the way this system has actually worked out has not been highly successful and it is not exactly businesslike. Since the present regime started there have been added the following members to the faculty: Dr. Luce, Dr. Vincent, Mr. Farbour, Dr. T. T. Lu, myself, Mr. Chamberlain Miss Hague and, to the Women's College, Miss Dickinson and Miss Atterbury. These various individuals have been financed by recourse to the boards or thru private friends of the individuals. An estimated deficit of \$20,000 last year was cut down to \$6,000, and we have been facing this year another gap of \$20,000, this also being cut down in various ways, one of them being happily the decision of the Southern Presbyterian Church to continue your support.

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March 21, 1921.

which is good news. But in the meantime several other nominations to the faculty have been made: Mr. Foster, Mr. Becker, Mr. Bail~~or~~ and recently Donald Tewksbury and Sydney Gamble. Donald perhaps we can handle thru the American Board and Sydney perhaps can carry his own expenses; but the other three men have not been financed. They were all three in this country and had an opportunity to help in that work; but even their own efforts did not bring in the necessary funds and as a consequence, I think, they have been under considerable embarrassment, having been informed first of their nomination and then being told that there was not enough money to meet their salaries. I felt especially sorry for Mr. Bail~~or~~ who by his long term of service in China and his seniority would seem especially to claim preferential consideration. We did advance over \$1,000 from our University treasury and thru personal contributions; but, as you know, he is returning to China to help in the famine relief and his case is not finally settled. No definite assignment has been made for Mr. Foster, and Mr. Becker, as you have doubtlessly been informed from New York, has been offered other work as treasurer; but all three of these men have been placed in an embarrassing position, as have the representatives of the University here at home, and it has been impossible to meet their needs in addition to all the other obligations. The remedy for such a situation would seem to be to make sure first of the financial basis for a new appointment before informing the men of their appointment. For example: in the Women's College the Presbyterian Board has agreed to take on a new member of the staff this winter, and thus we can feel perfectly free in offering a position to any candidate who looks satisfactory, and the offer can be made with no strings on it such as were recently attached to other positions, "when provision can be made for financing this appointment". In other words, I should think it would be more businesslike to make no more appointments until we are sure of the finances, and then the election can come from the managers ~~to~~ the trustees in an absolutely ~~square~~-cut form. This does not mean that we should not keep on the trail of likely candidates and have them ready when financial arrangements have been made; but it would mean that no formal notification should be made until we were sure that we could handle the situation financially.

This discussion may be a bit depressing; but I would like to be able to bring all such subjects absolutely frankly before you and to send on any ideas I have on them and, if you think best, no further action need be taken concerning them; but in any case I want to send this on to you and to Harry as my interpretation of two of the problems which need solution.

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Mr. J. Leighton Stuart -4-

March 21, 1921.

The last two weeks have been full of hopeful activities. Mother has promised \$25,000 towards the chapel and the rest of the family will make up the balance, provided these amounts do not have to be paid at once, but can be paid within the coming four-year-period which we have set for collections of subscriptions. I am hopeful that the Gamble's pledge to the Women's College will be in soon and that it will be a correspondingly large one. I am writing New York, asking if we may not state that thru the Centenary and thru their funds we can say that there is money available for a Bashford Memorial Library. We have heard from Peking that some such funds are available from some source. Perhaps thru Mr. Krause this matter can be checked up and some information can be sent to the New York office. In a letter last fall he mentioned that some sum had been given with this understanding.

Mrs. Peabody has been here in the interests of the Women's College and we are concentrating on Yen Ching here and in Los Angeles. Thru the money which has been subscribed for the Women's Colleges we are trying to get a payment towards the women's share of the land notes which are due in May and in June. The word concerning the Southern Presbyterian Church taking over your salary will mean a lightening of our current budget and also will help in bringing in a ~~probable~~ <sup>larger</sup> base thru their participation.

I have been very busy this past week speaking here and in Los Angeles. The University of Southern California is carrying on their second campaign for Ralph Burnight, and I showed the pictures of the University there and showed them to groups here and at the Presbyterian Church during the past week. We have a meeting with the Women's Committee today, when we will discuss further plans concerning Yen Ching. I am trying to arrange to have Mrs. Frame stop here on her way thru to San Francisco this summer. All these items are encouraging and I feel at last that we are getting under way with the actual promise for the first building received.

We were kept in the dark for some time about Mr. Ralph Burnight from the University of Southern California, as the correspondence concerning him was not transmitted directly to our University office and there has been some discussion as to whether he should be assigned to the Academy or to the University. This has all been cleared up now and he is to give his time definitely to the University.

We have seen quite a lot of Mrs. Burgess here, and I am trying to help Mr. Burgess in his contact with Presbyterian men who may be helpful. Sydney Gamble has not decided yet what he is going to do.

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March 21, 1921.

Mr. J. Leighton Stuart -5-

I will be here for two more weeks and then will go up the coast to San Francisco and to Portland and will return to your New York office the last of May, this plan having been approved by Dr. Luce and Mr. Caskey.

The Worley party sailed last Saturday for China and I gave to Dr. Worley some of the pamphlets of the University which he said he would be glad to distribute to the members of the party. Doubtless ~~we~~<sup>you</sup> will see them later in Peking. I have met here a Mr. Cranston whose son, Earl Cranston, is now in the Language School at Peking. He is a Dartmouth honor man or 1916 and has gone ~~off to~~<sup>to</sup> the seminary. His father seemed to be interested in the University, and I told him I would mention his son's name to you, as you would possibly wish to keep an eye on him.

I have struck some opposition at Leland Stanford, but hope that eventually this will be ironed out. I will go up there again the first week in April.

I have written Lucius Porter about certain pictures which we need especially of the faculty. They had some pictures at U.S.C. of faculty groups, but they had been taken in the winter and the faculty were not in cap and gown and, as a result, the pictures did not do justice to your really high standard of pulchritude. Perhaps later some other pictures can be taken and sent on to us here. Keep the especially horny-faced Chinese out of the front rows and assemble the professors in their full regimentals. These details may seem insignificant, but they mean everything in a picture ~~for~~<sup>of</sup> the proposition we are trying to sell. I have a fine picture of you in my stereoptican talk and am gradually collecting those of other members of the faculty. Dr. Luce has written that they may advise you to stay in Peking until the Rockefeller party goes out for the Medical School <sup>opening</sup> and then possibly you may return with them. I think this a fine idea. It would be a good thing after you come to America to meet the Trustees and bring a fresh approach to the various Boards and actually ~~vitalize~~<sup>vitalize</sup> the situation here so that we can go forward with a singleness of mind and expectation. I hope nothing will stand in the way of your coming. It seems to me absolutely necessary if only for a few months.

With best wishes to Aline and to all our friends, I am

Affectionately yours,

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February 28, 1921.

Serial # 16

Dr. J. Leighton Stuart,  
Peking University,  
Peking, China.

Dear Dr. Stuart:

Your letter of January 15th to Mr. Wheeler and the maps of the new site have been received. I have also read your letter of January 14th to Dr. Luce, and should like to make two or three comments on it.

I have called the attention of Dr. Ralph Ward of the Methodist Board to your request for some definite statement of the policy of the Board concerning their option on the city property of the University, and shall write you as soon as I have anything to report.

Doubtless you know by this time that your denomination has voted to furnish your salary. If you have any information as to the process by which this would be paid, whether to us or to the Southern Board Treasurer in China, I should be glad if you would send it on. I assume that the budget of the Board of Managers will include provision for such supplementing of the salary paid by the Southern Board as may be necessary and desirable.

From my point of view, you need feel no concern over the matter of the proposed merger of the five universities, as all that is planned for the immediate present is to combine in the handling of the routine administration here. Indeed, I have not got the consent of my own mind to anything beyond that.

We are getting in touch with Miss Grace Campbell, but before we could make a definite proposition to her, we should need to have a fuller statement of just what work you would design for her. I would assume that the arrangements for financing her for one year at the University would be handled in the budget on the field.

Emm (w)

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TRUSTEES OF  
PEKING UNIVERSITY

TRUSTEES OF  
PEKING UNIVERSITY

March sixteen  
1921

President J. Leighton Stuart,  
Peking University,  
Peking, China.

My dear Doctor Stuart:

I enclose herewith a copy of a formal agreement which we have undertaken with Mr. Jacob Friant for the establishment of a loan fund to be known as the Burt Friant Loan Fund.

The Trustees are responsible for the administration of this fund but that responsibility they will have to delegate entirely to the Board of Managers. It is not at all unlikely that additional amounts will come in on this fund and other funds for similar purposes, which will make the matter of administration more important than the size of the fund at present does.

You will note that the requirement is for the loaning of the capital of the fund to some needy theological student or to more than one such students, with the proviso that note is to be taken, bearing interest at 3% per year, capital and interest to be returned to the fund by the student for additional loaning out.

I understand that Mr. Friant is a railroad worker with a large family but that his benevolent interests have somehow been turned toward the assistance of theological students in China. I have the impression that the gift he is making is one that is rather large for one in his circumstances.

When you next draw upon us, kindly see that \$25. gold of the amount drawn is placed on your books to the credit of this fund.

Cordially yours,

EMN  
JL

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OFFICE OF THE PRESIDENT

PEKING UNIVERSITY  
PEKING, CHINA

March 8, 1921.

Dr. E. M. North,  
Board of Foreign Missions of M. E. C.  
130 Fifth Avenue,  
New York City.

Dear Dr. North:

I have your letters of January 27 and 31 which have been noted with interest.

Regarding the Knitting Machine, it would be all right to have it come along. Either Mr. Vincent can begin operating it under an arrangement reached between him and the donors or it can be stored until the Chinese in training comes out. You have acted in what seems to be the best way.

Mr. Murphy is with us at present and we are taking up all questions connected with the initial unit of construction. It is quite evident that we cannot hope to begin this until next spring, though if the detailed drawings can be completed in New York during the summer or early autumn contracts could be let and materials purchased during the next winter.

Regarding the transfer of our present holdings to the Methodist Board, I can readily understand that the financial stringency in America is influencing the settlement of this matter. However, what we are pleading for is that the decision be reached and agreed to by our trustees on some equitable basis. This is the only money in sight apparently with which we can begin our new buildings. Our hope is that our own trustees, if given a definite assurance from the Methodist Board would be willing to underwrite the purchase. Very little actual money need be paid over for a year yet, and in fact the larger payments would all be in 1923. If the Methodist Board does not see its way clear to take advantage of this option, we can doubtless dispose of the property to better advantage by other processes. A reference of mine to a tentative

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March 8, 1921

proposal from Tsing Hua College seems to have been misunderstood, as though that institution were planning to move into the city. Of course, what I meant was that it was looking for an investment for some of its funds and had in mind the purchase of our holdings for that purpose. If we ourselves could afford it it would be an excellent endowment but our burning problem is the new plant. No doubt some settlement of the matter will be reached soon if it has not already been arrived at. I have written Dr. Luce regarding the various other matters that are now before us and these will doubtless come up in committee and board meetings. It is no small encouragement to have reports come to us of the strong organization which is being worked out and the energetic efforts being made on our behalf. This financial depression must pass before very long, after which I trust our prospects will brighten.

Very sincerely yours,

*J. H. Stewart*

RECEIVED BY	
ERIC M. NORTH ( )	
(DATE)	
4/7/21	
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